



## OFFICE OF THE GOVERNOR

Governor Michael J. Dunleavy  
STATE OF ALASKA

August 22, 2019

Honorable Michael J. Dunleavy  
Governor  
State of Alaska  
PO Box 110001  
Juneau, AK 99811

Dear Governor,

It has been my honor and privilege to work for you as you continue your service to Alaska as its 12th Governor.

The team you put together – the executive team, Commissioners and department heads, and the support staff in the Office of the Governor – are as professional and dedicated as any I could have imagined having the opportunity to work with.

Your vision for a permanent fiscal plan, your commitment to keeping the promises you made to Alaskans during your campaign, and your personal integrity have all provided for the opportunity to be part of true change; a refreshing and innovative approach to governing our great State.

My intention was to retire last December, however you asked me to serve first as the Chair of your Transition Team and then as your Chief of Staff. That was a call to duty I could not decline. It has been an honor to serve. However, I am also dedicated to my wife, eight children, and nine grandchildren and I wish to once again focus upon them.

The ship of Alaska will sail on, and with the experienced mariner Ben Stevens as your Chief of Staff, your administration is in excellent hands.

Thank you for the opportunity to serve. My retirement is effective Friday, August 30, 2019.

Sincerely,

A handwritten signature in blue ink that reads "Tuckerman Babcock".

Tuckerman Babcock  
Senior Policy Advisor  
Strategic Affairs